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"MAPping the Future" *column in INQUIRER*

***"Business Opportunities
in ASEAN"***

July 24, 2023



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"MAP Insights" *column in BUSINESSWORLD*

***"Improving ease of
doing business:
ARTA and PPP"***

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“Business Opportunities in ASEAN” *(from page 1)*



Atty. BENEDICTA “Dick” DU-BALADAD

The Association of Southeast Asian Nations (Asean) has emerged as a dynamic region that presents enticing business opportunities.

Asean member-countries boast of a rapidly growing consumer market and a flourishing entrepreneurial ecosystem. With its strategic location and diverse economies, the Asean region has created a favorable environment for trade and investment through advanced technology, robust manufacturing centers, developing sectors and attractive tourism destinations. Businesses have garnered opportunities to capitalize on Asean’s economic growth and tap into its immense potential.

Among the 10 member-countries of this region, the Ambassadors of Malaysia, Singapore, Thailand, Vietnam and Indonesia were invited to a panel discussion during the general membership meeting of the Management Association of the Philippines (MAP) on July 12, 2023 in Taguig City to share the business opportunities in their respective countries that investors and companies in the Philippines may be inspired to tap into.

The countries’ representatives actively seek investments to foster sustainable growth, connectivity and success for businesses in a clean and secure environment.

Malaysia

With a population of more than 32 million and a strong trading nation ranking in 2022, Malaysia offers a substantial consumer market, having signed 16 free trade agreements and being among the signatories of important regional agreements, such as the Regional Comprehensive Economic Partnership (RCEP) and the Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP).

Malaysia boasts of competitive high-value manufacturing business opportunities while excelling in electric and luxury products, chemical products, palm oil-based agriculture products and processed food exports.

Green technology and halal products are the main industries that Malaysia strongly highlights. For the continuous expansion of Malaysia’s halal industry, companies were encouraged to invest in its halal food manufacturing and Islamic banking. With its pro-business policies and investment incentives, a favorable environment was created for these sectors to sustain long-term success.

Despite current economic uncertainties, the country’s manufacturing sector continues to play a vital role in its economic transformation and its contribution to its export revenue and growth.

Singapore

Thriving industries through various Singaporean sectors made the country a global hub for businesses, attracting multinational companies and fast-growing start-ups.

Singapore serves as a vital gateway to companies seeking multiple market strategies and commits to provide advanced manufacturing capabilities, innovation centers, open and free trade investments and significant government support.

Singapore, as the Philippines’ top source of foreign direct investment and largest trading partner in Asean, calls for a collaboration with the country to seize opportunities and enhance their relationship further. Notably, Singapore’s business-friendly environment allows for opening a business in just 15 minutes, showcasing its ease of doing business, efficiency and attractiveness for entrepreneurs.

Thailand

Intra-Asean trade and investment for the Philippines were much promoted by Thailand, highlighting its investment-friendly environment, reduced trade barriers, tax incentives and supportive services for high-tech industries and agriculture technology.

The existence of the Eastern Economic Corridor serves as a one-stop service to businesses seeking consultations on suitable business types and land options. This makes investments in Thailand not only beneficial for the country but also opens opportunities in the macro region covering Cambodia, Laos, Vietnam and Myanmar.

Partnerships with local Thai companies can facilitate broader investments and access to the regional market. Additionally, exploring business-to-business opportunities with Thai organizations can unlock further prospects for partnerships and growth, as engaging with Thailand can lead to valuable connections and avenues for cooperation.

Vietnam

Earning recognition from the United Nations Conference on Trade and Development signifies that Vietnam has been successful in developing and attracting foreign investments.

Vietnam is well-positioned at the center of Southeast Asia — a dynamic region of the world where socio-political and macro-economic stability are well-maintained — inviting enormous potential on the Vietnamese consumption market helping the country increase its global standing.

Along with its dynamic economic reform, innovation and digital transformation, alongside large-scale transport in urban infrastructure projects, Vietnam also boasts of its abundant workforce that continues to be developed and reformed through vocational training.

As a large export market in the Asia-Pacific, Vietnam readies itself for the next global investment wave, providing advanced technology projects, strong reform and various business opportunities.

Indonesia

The Nusantara National Capital Authority

of Indonesia facilitates regulations on business permits and investment facilities offering special incentives, such as land rights with a duration of 80 to 95 years.

The investment process in Nusantara follows eight steps and there has been significant interest from potential investors, with over 200 letters of intent received from various countries.

Indonesia currently has 20 special economic zones (SEZs), including the Sanur SEZ and the Kura Kura Bali (KKB) SEZ. The KKB, located in Bali, offers an integrated economic environment with SEZ status, providing incentives for investors in the tourism and creative industries as it offers opportunities in various sectors in health, innovation, marina and hospitality, among others.

Investing in KKB allows businesses to benefit from Bali's rich historical, cultural and artistic traditions that will promote tourism in Indonesia. The SEZ status and alignment with Bali's economic roadmap make KKB an excellent vehicle for international direct investment to drive the country's economic development.

Conclusion

The Asean region continues to prominently advance business opportunities in various industries and sectors. The entry of the Fourth Industrial Revolution has prompted Asean member-countries to prepare their businesses and the economic environment by providing game-changing and innovative ideas that would stand the rapid developments in technology.

All the five countries – Indonesia, Malaysia, Singapore, Thailand, Vietnam and the Philippines — called to improve intra-regional investment and trade. These not only bring economic benefit to their respective companies or their own local jurisdiction, but also foster better friendship and collaboration within the region, leading to the earlier realization of Asean's dream of becoming a powerful regional economic bloc, one that can help shape the development of world commerce.

Our Philippine business sector is encouraged to heed this call.

(The author is president of MAP and the founding partner and CEO of Du-Baladad and Associates. Feedback at map@map.org.ph and dick.du-baladad@bdblaw.com.ph.)

“Improving ease of doing business: ARTA and PPP”

(from page 1)



Mr. RUY Y. MORENO

The bane of doing business in the Philippines is that all entities (juridical, such as corporations or partnerships, and individuals) are required to apply for, and comply with, government regulations and requirements with compliance evidenced by relevant permits and documents which allow them to go about their business. Unfortunately, the process creates silos. Namely, the information provided to an individual National Government agency (NGA) or local government unit (LGU) is not shared with another NGA or LGU, even though the latter may be asking for the same data. As a result, the applicant has to repeatedly provide the same information — name, address, etc. Such unnecessary repetition leads to loss of time on the part of the applicant, and a loss of productivity at the NGA and LGU level as the information is repeatedly processed by different sections with the increased possibility of errors as the data is inputted into the records.

Such a repetitive process resulting in bureaucratic Red Tape has a negative impact on the Ease of Doing Business (EODB) as it slows down the process of business registration and individual compliance, thus adversely affecting the country's economy

as it discourages the participation of new local and foreign investments and hampers the generation of livelihood opportunities and employment.

Improving the EODB requires a whole-of-nation approach through streamlining, digitalization, public-private partnerships (PPP), good regulatory practices, and good governance.

The Anti-Red Tape Authority (ARTA) — created under RA 11032 or the “Ease of Doing Business and Efficient Government Service Delivery Act of 2018” — is a government agency under the Office of the President that oversees the overall implementation of a national policy on anti-red tape that ensures an improved and institutionalized solution to the lengthy application process on the authorization of permits, licenses, and other business requirements critical to the supply chain and to the daily life of the Filipino.

Bureaucratic efficiency is a key component in President Ferdinand Marcos, Jr.'s socio-economic agenda. This was emphasized by the Director-General of ARTA, Secretary Ernesto V. Perez, during the Breakfast Dialogue co-hosted by BDB Law and the Management Association of the Philippines (MAP), held recently in Taguig City. The secretary said that ARTA's vision is to “streamline and digitalize Philippine bureaucracy for efficient service delivery.”

He pointed out that the revolutionary aspect of ARTA lies in its responsibility to empower and equip government agencies to meet the demands of the EODB law for improved service to the Filipino people and Philippine-based public and private groups.

Some actions of ARTA and their results are:

1. Citizen's Charter — To address the lengthy procedures and processing time of applications, the Citizen's Charter has been

further strengthened by, among others, mandating government agencies (NGAs and LGUs) to classify their services in accordance with the 3-7-20 rule. The rule establishes specific time frames based on the complexity of the transaction. Simple transactions should be processed within three (3) days, complex ones within seven (7) days, and highly technical transactions requiring research within 20 days. This framework ensures transparency and efficiency in the delivery of government services, enabling businesses and citizens to have clear expectations on the status of their application.

2. Regulatory Impact Assessment (RIA) — Government agencies are required to submit a Regulatory Impact Assessment to evaluate their processes and systems, aiming to identify areas where unnecessary costs burden procedures, with proposed solutions undergoing RIA to ensure better efficiency and cost savings. Additionally, the law requires LGUs to establish and operate an electronic business one-stop shop (EBOSS) where permit applications, fee payments, and business permit printing can be conducted online and with ease. This writer personally saw EBOSS in action in the Municipality of Sara, a second-class municipality, 100 kms to the north of Iloilo City.

3. Philippine Business Hub — Previously, it would take over two months to register a business, but with the implementation of the Philippine Business Hub, the registration process can now be completed within a maximum of three working days.

4. Report Card Survey — As mandated by Section 20 of RA 11032, a Report Card Survey has been developed to allow applicants to provide feedback on the quality of service received from a specific agency. This survey aims to assess agency performance and establish harmonized and standardized frameworks for measuring

client satisfaction across all government levels.

Other ARTA initiatives are the identification of some critical sectors and their engagement to help in this whole-of-nation approach through the program of the National Effort for the Harmonization of Efficient Measures of Inter-related Agencies (NEHEMIA).

A. Telecommunications — For the telecommunications sector, a Joint Memorandum Circular (JMC) facilitating the development of telecommunications and internet infrastructure was initially signed by all government agencies during the COVID-19 pandemic. This has facilitated approvals for the installation of telecommunications cell sites and towers around the country which has helped increase the breadth and quality of telecommunications facilities and coverage. However, the JMC is expiring on Sept. 14. To address the need to continue the program, Secretary Perez said during the Dialogue that ARTA has recommended to the President the issuance of an Executive Order (EO) to continue the provisions in the JMC that facilitate the approval of applications to build and energize telco towers and cell sites.

The importance of internet connectivity extends beyond the benefits for large telecom companies, but also includes businesses which rely heavily on digitalization processes and benefit from it. Yet, one of the persistent nuisances in the country is its slow internet connection. The issuance of the JMC resulted in improvements in the country's internet median download speed. The EO should further help in the continuous improvement of the download speed.

B. Supply Chain — Transportation — In the movement of goods, cargo trucks are a key element in the smooth operation of the supply chain. Such cargo trucks were usually delayed at checkpoints. To facilitate

6 the smooth transportation of goods from the point of entry (Customs) or exit (factory or storage facility) to their final destination, an additional JMC has been issued to reaffirm the prohibition on LGUs imposing pass-through fees on container and cargo trucks. Addressing this concern, a Unified Logistics Pass (ULP) has been created which enables the identification of ULP-registered trucks. Scanning machines will be provided to various LGUs, allowing the scanning of a QR code issued to each ULP-registered truck entering an LGU.

COMPLAINTS

But all is not necessarily rosy — if there are problems that may be encountered, applicants can easily complain directly to ARTA through the 8888 Citizen's Complaint Center. Should the agency fail to respond, ARTA will act as the complainant, and it will investigate and file charges if necessary. Some of the success stories with ARTA's assistance are with Toyota Motors Philippines and Texas Instruments.

WHOLE-OF-NATION APPROACH — INTERACTION WITH THE PRIVATE SECTOR

The MAP, ARTA, the Department of Information and Communications Technology, the Department of the Interior and Local Government, and Meralco — in the spirit of a public-private partnership — will soon sign a memorandum of agreement to identify areas that MAP can assist in further improving EODB. This collaboration aims to leverage the relevant expertise, resources, and innovative solutions of the private sector in conjunction with ARTA's efforts. By working together, the parties can address the challenges that lie ahead.

This collaboration between ARTA and the private sector is vital in enhancing bureaucratic efficiency which, in turn, will encourage compliance by the citizens while attracting more investors, facilitate the growth of businesses, and generate additional livelihood opportunities for the

country.

An industry-driven economy offers the advantage of greater potential for its improvement that will provide solutions to one of the key problems that the Philippine economy has been facing, EODB. Easing the procedures on business processes will encourage more Filipinos to either invest in new businesses or expand their current activities.

ARTA's efforts, together with the NGAs, the LGUs, and the private sector should be fully supported. Thus, this whole-of-nation approach will lead to continuous substantial growth and development for a more globally competitive Philippines.

Ruy Y. Moreno is chair of the MAP EODB Committee. He is also the chair of the Center for Global Best Practices (CGBP).

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India's rice export ban to push up food prices

By Ronnel W. Domingo
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Amid the threat of the El Niño dry spell on Philippine agricultural output, India's recent decision to ban rice exports is expected to put more upward pressure on international food prices.

The global rice market remains tight by recent historical norms, which the Indian ban will exacerbate

BMI research

As an uptick later this year or early next year as the peak of the El Niño approaches.

In retrospect

BMI also said that based on the occurrence of "severe" El Niño since the 1990s, rice pro-

duction in the Philippines was one of the worst-hit in Asia whenever the climate phenomenon hits overdrive.

The 2015 to 2016 El Niño was considered as one of the worst in recorded history and, during that time, BMI noted that rice production in the Philippines was 10 percent below the average annual output.

"The global rice market remains tight by recent historical norms, which the Indian ban will exacerbate," BMI said in its latest commentary.

"In conjunction with the supply-side risks associated with El Niño, we expect the export ban to keep upward pressure on prices," it added.

More typhoons

Meanwhile, Moody's subsidiary Risk Management Solutions (RMS) said more typhoons in the Western Pacific basin—the area that includes the Philippines—would see more typhoons this year due to El Niño.

Moody's RMS said that during El Niño years, weaker trade winds and increased atmospheric instability typically lead to increased overall activity or more typhoons forming in the Western Pacific.

Earlier this month, the latest update from the American agency Climate Prediction Center (CPC) said there's a 90 percent chance that El Niño would prevail through the Northern Hemisphere winter—December to February—and cited a significant probability of becoming a severe occurrence.

The CPC said that while data in June indicated a "weak" El Niño, there's a one-in-five chance of "an event that becomes historically strong," rivaling the [occurrences during the] winters of 1997 to 1998 or 2015 to 2016," it said.

It has a network of local persons nationwide who are tasked to validate satellite data and help disseminate this to policy and decision-makers, who in turn transmit them to farmers either through extension workers or using call/text digital technology.

Barroga said the extent of standing crops and the different crop stages all over the country could also be determined through Prism.

"These are the data that inform us how to adjust the schedule of planting so that the crops would not be hit by typhoons," she added.

Local paddy production declined to 19.76 million metric tons (MT) in 2022 after reaching a record high of 19.96 million MT in the previous year, data from the Philippine Statistics Authority showed.

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MODERATE DROUGHT MAY EVEN BOOST PRODUCTION, SAYS DA

NECESSARILY SPELL DOOMSDAY TO RICE FARMERS

Increased production, while the weak El Niño of 2015 caused declines in output in non-irrigated areas while production in irrigated rice fields increased," said Agriculture Undersecretary Leocadio Sebastian said.

So far, the Philippine Atmospheric, Geophysical and Astronomical Services Administration has been forecasting moderate to strong El Niño by September this year.

"This should not indicate doomsday scenario for the rice sector, depending on the amount of rainfall and water reserves accumulated in the dams and reservoirs for the 2024 dry season," it said.

Risk mapping

The Philippine Rice Research Institute (PhilRice), the research and development arm of the DA, is developing risk

maps to minimize the adverse effect of the phenomenon.

PhilRice Deputy Director for Development Karen Barroga said the agency had been disseminating satellite-based data of rice area, production and yield to local government units and DA regional field offices to help them adjust their cropping calendars and determine the kind of interventions necessary in areas to be affected by the dry spell.

These include data collected and analyzed by the Philippine Rice Information System (Prism) to guide paddy farmers on suitable seed varieties to plant based on available water supply.

Prism is a project funded by the Bureau of Agricultural Research with the International Rice Research Institute that uses satellite imagery, information and communication technology, crop modeling

and smartphones.

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FEW TAKERS SO FAR

ELECTRICITY LIFELINE APPLICATION OPEN UNTIL END-JULY

By Meg J. Adonis
@MegJNQ

The Department of Energy (DOE) will accept until the end of this month applications for "lifeline" subsidies for households who can't afford to pay in full their electricity bill.

According to the DOE, only 1,866 consumers out of the 2 million beneficiaries of the national government's Pantawid Pamilyang Pilipino Program have applied for discounted monthly electricity rate program as of July 10.

A "lifeline rate" is a subsidized rate given to qualified low-income power consumers in the Philippines.

Additionally, the DOE said only 35 distribution utilities have received lifeline program applications, while no "have not" received a single application.

"Applications to avail of the lifeline rate program shall continue to be processed by the [distribution utilities] but discounts will be effective only upon registration," the agency said in a statement.

Power distributor Manila Electric Co. currently offers

lifeline rates to its customers and limits eligibility to those who consume up to 100 kilowatt-hours monthly, as provided under Republic Act No. 1952, which amended the Electric Power Industry Reform Act or RA 9396.

The DOE, Energy Regulatory Commission (ERC) and the Department of Social Welfare and Development (DSWD) signed the implementing rules and regulations of RA 1952 in October 2022.

Under the law, qualified beneficiaries will continue to receive subsidies for at least 50 years.

In the first half of 2023 alone, the ERC said the program had provided an average monthly subsidy of P541 million to nearly 6 million marginalized electricity end-users.

The ERC determines the qualifications and requirements for interested applicants that must be submitted to their respective distribution utilities, while the DSWD is mandated to craft a standard targeting system to properly identify potential beneficiaries.

AMOUNT SPREAD OUT FOR 2022, 2023

CONVERGE EXHAUSTS BOND SALE PROCEEDS FOR CAPEX

By Tyrone Jasper C. Plad
@TyronePlad

Converge ICT Solutions Inc. has used the proceeds of its P10-billion fixed rate bond offering to fund its capital expenditures and other general corporate matters.

In a disclosure, the internet service provider shared it had already disbursed a net amount of P3.5 billion from the transaction.

Bulk of P7.21 billion of the funds were used last year while the rest was spent in the first half of 2023.

Around P7.86 billion was allocated for capital expendi-

tures. The remaining P1.93 billion was for general corporate purposes.

This year, the internet service provider has earmarked P12 billion to P15 billion in capital expenditures, lower than the P22 billion it spent in 2022. Converge is cutting back on expenses after spending upfront costs to widen its network.

A big chunk of the budget will be spent on the rollout of ports and routers and for investments in subsea cables and digitalization efforts.

It spent about P3 billion in January to March for port deployments and other network expansion initiatives.

Business opportunities in Asean

The Association of Southeast Asian Nations (Asean) has emerged as a dynamic region that presents enticing business opportunities. Asean member-countries boast of a rapidly growing consumer market and a flourishing entrepreneurial ecosystem. With its strategic location and diverse economies, the Asean region has created a favorable environment for trade and investment through advanced technology, robust manufacturing centers, developing sectors and attractive tourism destinations. Businesses have garnered opportunities to capitalize on Asean's economic growth and tap into its immense potential.

Among the 10 member-countries of this region, the Ambassadors of Malaysia, Singapore, Thailand, Vietnam and Indonesia were invited to a panel discussion during the general membership meeting of the Management Association of the Philippines last July 12, 2023 in Taguig City to share the business opportunities in their respective countries that investors and companies in the Philippines may be inspired to tap into.

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MAPPING THE FUTURE

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All the five countries—Indonesia, Malaysia, Singapore, Thailand, Vietnam and the Philippines—all called to improve intraregional investment and trade. These not only bring economic benefit to their respective companies or their own local jurisdiction, but also foster better friendship and collaboration within the region, leading to the earlier realization of Asean's dream of becoming a powerful regional economic bloc, one that can help shape the development of world commerce.

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Improving ease of doing business: ARTA and PPP

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This collaboration between ARTA and the private sector is vital in enhancing bureaucratic efficiency which, in turn, will encourage compliance by the citizens while attracting more investors, facilitate the growth of businesses, and generate additional livelihood opportunities for the country.

An industry-driven economy offers the advantage of greater potential for its improvement that will provide solutions to one of the key problems that the Philippine economy has been facing, EODB. Easing the procedures on business processes will encourage more Filipinos to either invest in new businesses or expand their current activities.

ARTA's efforts, together with the NGAs, the LGUs, and the private sector should be fully supported. Thus, this whole-of-nation approach will lead to continuous substantial growth and development for a more globally competitive Philippines. ■



RUY Y. MORENO is chair of the MAP EODB Committee. He is also the chair of the Center for Global Best Practices (CGBP). mapinsights@map.org.ph
@rymoreno

"Improving ease of doing business: ARTA and PPP"

by

Mr. RUY Y. MORENO

Chair of
MAP EODB Committee

Chair of
Center for Global
Best Practices (CGBP)

"MAP Insights"

Column in BUSINESSWORLD
July 25, 2023

Mr. Marcos: Assessing energy policies

MY CUP OF LIBERTY BIENVENIDO S. OPLAS, JR.

and expand energy production: "Making progress towards a Philippines powered by secured, reliable supply" (March 21); "New power projects to stabilize electricity supply in 2-3 years" (June 12).

2. Cheap, reliable energy — "Electricity spot price drops in July as power demand declines" (July 19); "No net-zero target in Philippine Energy Plan" (July 23).

3. Natural gas development near Malampaya: "Marcos signs deal extending Malampaya ser-

vice contract" (May 16); "Malampaya Consortium plans to spend \$600 million on SC 38 drilling" (May 16).

4. More nuclear energy — "Next Philippine Energy Plan to propose share of nuclear power" (May 23); "DOE may set 2,400 MW goal for nuclear power by 2035" (July 19).

5. Expand transmission lines — "Senators plan NGCP over power network, keeping high gains" (May 24); "Approval of more ancillary contracts sought by NGCP" (July 18).

6. Improve electric cooperatives (ECs) — "ERC issues 33 show-cause orders against power co-ops, distributors" (May 31); "For a more equipped, energy-secure power industry" (June 8).

7. Expand renewables — "Green

energy auction awards revised down to 3,440 MW" (July 13).

As reported in the July 19 story in *BusinessWorld*, the Independent Electricity Market Operator of the Philippines (IEMOP) showed that spot prices have been declining, from P7.69/kWh in the April 2023 billing and P8.83/kWh in May to P6.67 in June and P6.07 in July. Marikina also announced a huge decline in electricity prices of P0.72/kWh for July. That is good news from IEMOP and Marikina. Since coal prices have been stabilizing at below \$150/ton since late May this year, electricity consumers benefit from it.

The ERC has been clamping down on many problematic EC and distribution utilities that were charging fuel pass-through costs to consumers even without

supporting documents from the gencos, serving them with various show-cause orders.

Meanwhile, I saw a full-page ad by the "People's Power" coalition (P4P) in the *Philippine Star* entitled "Marikina: Kung paano sa lahat A message to President Marcos about SCNA 2023." It is a wish list of practically brain-dead advocates like, a) mandating straight energy pricing in all power contracts, b) transitioning to 100% renewable energy with a minimum 50% by 2030, c) turning away from coal, gas and hastening the phase-out of fossil fuel plants, and, d) rejecting nuclear energy.



ROBERT WICKHAM/ISTOCKPHOTO

I call these "brain-dead" advocates because they are straight socialist, dictatorial, and hallucinatory arguments. Mandatory straight energy pricing means mandatory price control, price dictatorship regardless of fluctuations in prices of energy inputs, capex, and opex. Going 100% RE, with a phase out of fossil fuels and nuclear energy is illusory. Germany started their "energiewende" or energy transition from nuclear and fossil fuels to RE since the 1970s. After five decades, the share of solar-wind to total power generation in 2022 was only 31%. Socialists and energy alarmists like P4P are advocating degrowth, deindustrialization, and blackout economics.

I constructed the accompanying table by comparing data over 15 years — 2007 and 2022 — from three groups of countries. In group A are the four biggest economies of Europe, in group B are the big North and South Asians, and in group C are the ASEAN-6. It also includes data from the Energy Institute's Statistical Review of World Energy (EI-SRWE) 2023, and GDP growth from IMF World Economic Outlook (WEO) 2023.

The numbers are very clear. This is hard data, not hypothetical, fictional narrative. Here is what we found.

Now, as Europe embraces and adds more wind+solar, as the share of coal to total generation declines, their overall total power generation declines, and their average GDP growth crawls between 0% and 1.2%.

Total generation, wind+solar, coal generation, average GDP growth

Economy	Total gen. TWh		Wind-Solar gen. TWh		Coal gen. TWh		W+S % of Total		Coal % of total		GDP gr 2007-2022
	2007	2022	2007	2022	2007	2022	2007	2022	2007	2022	
A. France	569.8	467.7	4.1	58.1	26.2	3.1	0.7	12.4	4.9	0.7	1
Germany	640.6	577.3	43.6	186.1	207.1	180.6	6.8	32.2	46.4	31.3	12
Italy	313.9	282.3	4	48.2	49.8	17.6	1.3	16.8	15.9	6.1	0
UK	396.8	326	5.3	94.1	185.9	5.6	1.3	28.9	34.2	1.7	12
B. China	5,281.60	8,848.70	5.6	1,190	2,657	5,398	0.2	13.5	8.1	6.1	77
India	796.3	1,858.00	11.8	165.2	553.3	1,380	1.5	8.9	6.7	34.3	6.4
Japan	1,880.30	1,053.60	5	110.6	319	309	0.4	10.7	26.5	23.9	0.3
S. Korea	425.4	620.3	0.5	30.4	170	208.7	0.1	4.9	40	33.6	3.1
Taiwan	243.1	208.1	-	14.2	128.5	121.2	0	4.9	52.9	42.1	3.4
C. Indonesia	142.4	333.4	-	0.7	63.9	205.3	0	0.2	44.9	61.6	5
Vietnam	64.1	260	-	34.4*	12.4	100.8	0	13.2*	19.3	38.8	6.1
Malaysia	108.5	187.9	-	2.7	30.9	76.4	0	1.5	28.5	41.8	4.3
Thailand	142.5	180.4	-	8.3	30.9	35.5	0	4.6	21.7	19.7	2.6
Philippines	59.6	114.4	-	2.9	16.8	66.4	0	2.5	28.2	58	5
Singapore	41.1	57.1	-	0.7	0	0**	0	1.2	0	0**	4.3
TOTAL WORLD	20,059	29,165	179	3,427	8,254	10,317	0.9	11.8	41.1	33.4	

* VIETNAM (2018), SOLAR, WIND, AND COAL GEN. TWh; ** SINGAPORE (2018), SOLAR, WIND, AND COAL GEN. TWh
* SINGAPORE (2018), SOLAR, WIND, AND COAL GEN. TWh
SOURCES: EI-SRWE 2023, IMF WEO 2023, % SHARE AND AVERAGE GDP GROWTH ARE AUTHOR COMPUTATIONS

BANGKO SENTRAL NG PILIPINAS (BSP) AND THE DEPARTMENT OF FINANCE (DOF)
POST-SONA PHILIPPINE ECONOMIC BRIEFING

JULY 25, 2023 | PHILIPPINE INTERNATIONAL CONVENTION CENTER (PICC) | PASAY CITY



IN PHOTO (L-R):

DOF Undersecretary **Atty. Maria Luwalhati Dorotan Tiuseco**, International Monetary Fund (IMF) Resident Representative to the Philippines **Ragnar Gudmundsson**, SM Investments Corporation Vice Chairman **Teresita Sy-Coson**, Management Association of the Philippines (MAP) President **Atty. Benedicta Du-Baladad**, Asian Development Bank (ADB) Country Director for the Philippines Country Office **Pavit Ramachandran** of the Southeast Asia Department, and South East Asia Nomura Managing Director and Chief Economist **Euben Paracuelles**.

MAP Tour of the National Museum

A Project of the MAP Arts & Culture Committee



August 5, 2023, Saturday, 9:00 AM to 12:00 Noon
P. Burgos Drive, Rizal Park, Manila

DUE TO LIMITED SLOTS, ACCOMMODATION WILL BE ON FIRST-COME-FIRST-SERVE BASIS.

8:45 AM	Assembly at the Entrance of National Museum of Fine Arts
9:00 AM to 10:30 AM	Guided Tour
10:30 AM	Move to National Museum of Anthropology
10:35 AM to 12:00 Noon	Guided Tour
12:00 Noon	End of Event



This Guided Tour is FREE for MAP Members and their family members, but PRIOR REGISTRATION IS A MUST.

For inquiries, please call MAP Executive Assistant Maricel Limjoco via +63916-590-1261, or National Museum Booking/Reservation's Miguel or Bel via +63947-997-3520.

Please register thru the Google Form link that is attached to this Flyer.

MAP Circular No. 046 - 2023

Please register thru the following link:

https://docs.google.com/forms/d/e/1FAIpQLSfjWZvVp6J_hqPOXDEeNNMQ4fjXZsNx0i-w72xEFIi4zQk0T5w/viewform?usp=sf_link

SAVE THE DATE REGISTER EARLY



21st INTERNATIONAL
CEO CONFERENCE

ON A COHESION COURSE

Leading in the Age of
Unlimited Possibilities

12 September 2023
8:00 AM to 5:00 PM
Shangri-La The Fort



MAP CEO CONFERENCE 2023 REGISTRATION RATES

REGISTRATION FEES

Payment by	MAP Member	Non-MAP Member	Foreign Delegates
July	P12,000	P14,000	\$300
August	P14,000	P16,000	\$350
September	P16,000	P18,000	\$400

Get 1 FREE seat for every 5 seats paid.

Special Rate for Full-Time Academic and Government Officials

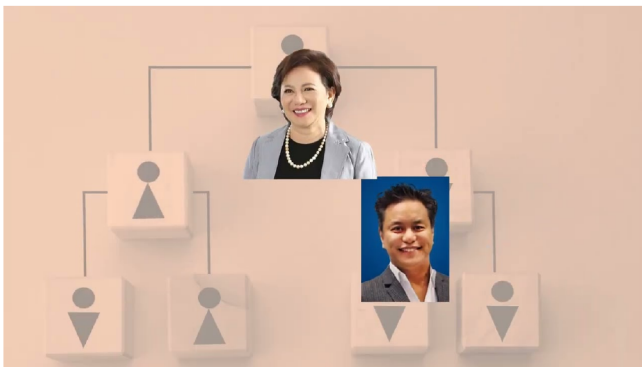
Payment by	MAP Member	Non-MAP Member
June to September	P4,000	P6,000

Please register thru the following link:

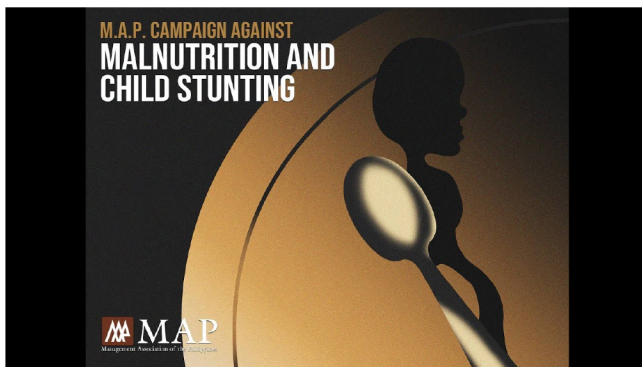
<https://forms.gle/xonTxE2ArxfGTWdCA>



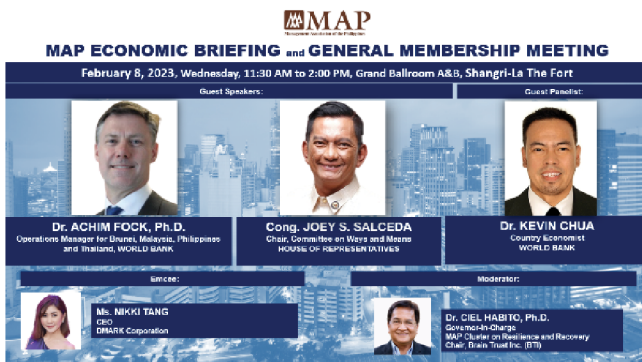
July 12, 2023
MAP GMM on Business Opportunities in ASEAN



About MAP



MAP Campaign against Malnutrition and Child Stunting



February 8, 2023
MAP Economic Briefing and General Membership Meeting (GMM)



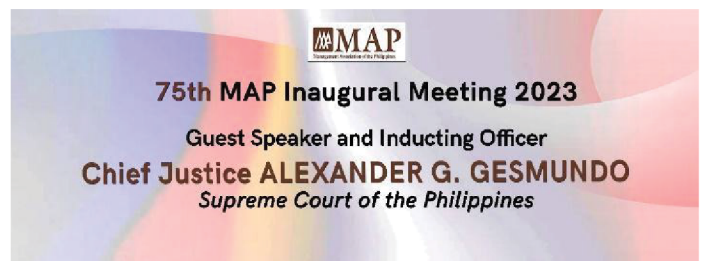
MAP Activities (loop)



MAP GMM on "National Priorities on Environment, Natural Resources and Climate Change"



March 8, 2023
MAP General Membership Meeting (GMM) on International Women's Day



January 31, 2023
MAP Inaugural Meeting and Induction of MAP 2023 Board of Governors



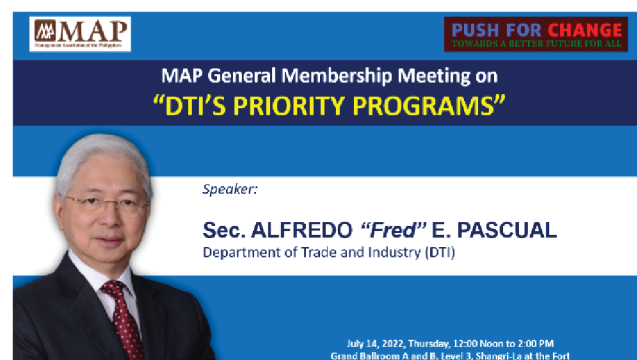
November 22, 2022
MAP Annual General Membership Meeting and
"MAP Management Man of the Year 2022"
Awarding Ceremony



October 13, 2022
MAP GMM



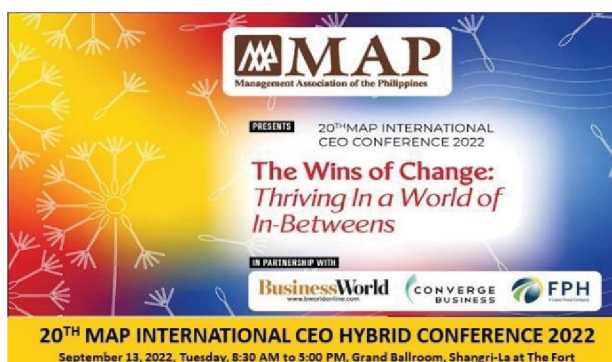
September 8, 2022
MAP - PMAP Joint GMM



July 14, 2022
MAP GMM



November 11, 2022
3rd MAP NextGen Conference 2022



September 13, 2022
MAP International CEO Hybrid Conference



August 19, 2022
MAP GMM



July 1, 2022
MAP Webinar

MAP Management Association of the Philippines
PUSH FOR CHANGE TOWARDS A BETTER FUTURE FOR ALL

MAP General Membership Meeting **"ICT LEADERSHIP IN OUR NEW WORLD"**
JUNE 23, 2022, THURSDAY, 12:30 PM to 2:30 PM via ZOOM A Project of MAP ICT Committee

Speakers:

Dr. DAVID R. HARDOON
Managing Director
Abolito Data Innovation

Mr. AILEEN JUDAN JIAO
President and Country General Manager
IBM Philippines, Inc.

Mr. PAUL WHITEN
Cloud Advocate
Red Hat Asia Pacific

Co-Moderators:

Mr. PATRICK D. REIDENBACH
Chair, MAP ICT Committee
President, UbaideldeenbachSolutions, Inc. (UB Solutions)

Mr. EDUARDO "Teddy" G. SUMULONG
Co-Vice Chair, MAP ICT Committee
Managing Director and CEO, Land Registration Systems, Inc. (LARS)

June 23, 2022
MAP GMM

MAP Management Association of the Philippines
PUSH FOR CHANGE TOWARDS A BETTER FUTURE FOR ALL

MAP General Membership Meeting
INTEGRATING ESG IN THE WAY WE DO BUSINESS
MAY 19, 2022, THURSDAY, 12:30 PM to 2:30 PM via ZOOM A Project of MAP ESG Committee

SPEAKERS:

Mr. ANDREW CHAN
Asia-Pacific Leader in ESG
PwC Malaysia

Mr. VINCENT KNEEFEL
Circular Economy Director
Public Credit Exchange

Ms. MA. ANTONIA YULO LOYZAGA
President
National Resilience Council

EMCEE:

Ms. AGNES A. GERVACIO
Co-Vice Chair for Environment, MAP ESG Committee
CEO, MGI Navarre

Q&A MODERATOR:

Atty. ALEXANDER B. CABRERA
Governor-in-Charge, MAP ESG Committee
Chair Emeritus and ESG Leader
Ike Igarna & Co., PwC Philippines

May 19, 2022
MAP GMM

MAP Management Association of the Philippines
PUSH FOR CHANGE TOWARDS A BETTER FUTURE FOR ALL

May 2, 2022, Monday, via ZOOM A Project of MAP Human and Management Development Committee (HMDC)

SENTIMENT ANALYSIS
AI and Big Data for Reading Collective Minds

Speakers:

Mr. WILSON I. CHUA
Managing Director and Founder
Future Gen International Pte Ltd. (Singapore)

Mr. ROGER DO
CEO
AutoPolis (Singapore)

Moderator:

Dr. BENITO L. TEEHANKEE
Co-Vice Chair for MAP CEO Academy, MAP HMDC
Professor and Head of the Business for Human Development Network, DLSU

May 2, 2022
MAP Webinar

GREEN EDSA MOVEMENT **MAP** Management Association of the Philippines

APRIL 29, 2022, MONDAY, via ZOOM

PROTECTING THE EARTH. PRESERVING OURSELVES.
Doing what we need to do in celebration of Earth Month

Speakers:

Sec. JIM O. SAMPULNA
Secretary
Department of Environment and Natural Resources (DENR)

Ms. ANA MARGARITA MONTIVEROS
Vice Vice President and Chief Reputation & Sustainability Officer
Abolito Equity Ventures, Inc.

Atty. ANGELA CONSUELO S. IBAY
Head of Climate Change and Energy Program
World Wildlife Fund for Nature (WWF)

Atty. TONY LA VIÑA
Dean, Ateneo School of Government
Associate Director, Manila Observatory

Moderators:

Ms. SANTIAGO F. DUMILAO, JR.
Executive Director, Association of Credit Rating Agencies in Asia (ACRAA)

Ms. RACQUEL B. CAGURANGAN
Co-Chair for MAP ESG Committee
VP for Operational, Auditing Medical Corp., Inc.

April 29, 2022
MAP Webinar

MAP Management Association of the Philippines
PUSH FOR CHANGE TOWARDS A BETTER FUTURE FOR ALL

April 29, 2022, Friday, 9:00 PM to 10:00 PM via ZOOM A Joint Project of MAP Agribusiness Committee and MAP Trade, Instruments & E-commerce Committee

MAP CEO Academy Webinar
PUSHING FOR LIVESTOCK INDUSTRY DEVELOPMENT

Speakers:

Dir. RAQUEL B. ECHAGUE
Director for Resource-based Industries Service
Board of Investments (BOI)

Mr. DANILO V. FAUSTO
President
DVT Dairy Farms, Inc.

Moderators:

Mr. OSCAR A. YORRALDA
Chair, MAP Agribusiness Committee
Chair and CEO, Twin Holdings Corporation

Mr. CHARLES P. VILLANOR
Chair, MAP Trade, Instruments & E-commerce Committee
Chair and CEO, PASA, TransProcess and PASA Shared Services

April 29, 2022
MAP Webinar

Happy Birthday

to the following MAP members who are celebrating their birthdays within **July 2023**

July 1

Atty. ELAINE MARIE M. "Elaine" COLLADO
Country Director (Philippines) and Executive Committee
(Singapore), Vriens & Partners Pte Ltd

Mr. JOSE ENRIQUE "Joen" DELAS PEÑAS
President and CEO, Manila Bankers Life Insurance Corporation

July 3

Mr. DONN D. "Donn" GAMBOA
President and CEO, White Cloak Technologies, Inc.

Mr. SANJIV "Sanjiv" VOHRA
President and CEO, Security Bank Corporation

July 4

Mr. JOHN PATRICK Y. "Patrick" CHAN
General Manager, The Bellevue Manila

Mr. JUNIE S. "Junie" DEL MUNDO
Chief Executive, EON The Stakeholders Relations Group, Inc.

Mr. JOSELITO G. "Lito" DIGA
SVP and CFO, UNILAB, Inc.

Amb. LUC VERON
Ambassador, European Union to the Philippines

July 6

Mr. BENEL D. "Benel" LAGUA

Atty. GIOVANNI H. "Vanni" MELGAR
Chair and CEO, Melgar Brothers Holding Corporation

Mr. ERNESTO "Ato" TANMANTIONG
CEO, Jollibee Foods Corporation

Dr. BENITO L. "Ben" TEEHANKEE
Full Professor and Head of the Business for Human
Development Network, De La Salle University (DLSU)

July 7

Mr. ANTONIO N. "Jim-Jim" CHIU
President, Coastal Highpoint Ventures, Inc.

Sec. ALFREDO E. "Fred" PASCUAL
Secretary, Department of Trade and Industry (DTI)

Mr. HANS BRINKER M. "Hans" SICAT
Director, ING Bank N.V. Manila

Mr. JOAQUIN M. "Jack" TEOTICO
Group Managing Director, The Galerie Joaquin Group

July 8

Ms. JOLI CO "Joli" WU
CUO, Paramount Life & General

July 9

Mr. JOSE ANTONIO U. "Tony" GONZALEZ

Mr. RICARDO P. "Ricky" ISLA
CEO, Philippines AirAsia Inc.

Mr. CESAR MARIO O. "Mario" MAMON
Chair and President, Enchanted Kingdom, Inc.

July 10

Mr. RAFAEL C. "Raffy" HECHANOVA JR.
VP for Sales and Marketing, Concepcion-Carrier Air
Conditioning Company

Ms. ELAINE "Elaine" KUNKLE
President and General Manager, Henkel Asia Pacific
Service Center, Inc.

Ms. MA. MINA LUZ M. LIM
Country Managing Director, Oracle Philippines
Mr. PONCIANO C. "Chito" MANALO JR.
President and CEO, SM Retail, Inc.

Mr. ROMAN FELIPE S. "Manny" REYES
Chair, Reyes Tacandong & Co. (RT&Co.)

Ms. PATRICIA L. "Trixie" WHYTE
Founder/Chair and President, Q2 HR Solutions, Inc.

July 11

Engr. EULALIO B. "Euls" AUSTIN JR.
President and CEO, Philex Mining Corporation

July 12

Mr. FELIPE U. "Felipe" YAP
Chair and CEO, Lepanto Consolidated Mining Company

July 13

Mr. MIGUEL ANTONIO C. "Miguel" GARCIA
ACTIVIVATE BUILDERS, INC.

July 14

Mr. CHITO S. "Chito" MANIAGO
Country Head for Government Affairs, Communications &
Sustainability, Zuellig Pharma Corporation (Philippines)

Happy Birthday

to the following MAP members who are celebrating their birthdays within **July 2023**

July 14

Mr. MANUEL V. "Manny" PANGILINAN
Chair, PLDT Group

July 15

Ms. ELVIRA L. "Rina" BAUTISTA
President, Knowledge Channel Foundation Inc.

Ms. CAMILA G. "Camil" KITANE
President, CGKformaprint, Inc.

July 16

Amb. JOSE L. "Joey" CUISIA JR.
President, Knowledge Channel Foundation Inc.

Cong. JUAN C. PONCE "Jack" ENRILE JR.
Vice Chair, JAKA Investments Corporation

Atty. CHRISTIAN S. "Chris" MONSOD
Founding Chair, Legal Network for Truthful Elections, Inc. (LENTE)

Atty. JOSE RONALD V. "JRVV" VALLES
VP and Head for Regulatory Management, MERALCO

July 17

Ms. CELINA SALDANA "Celine" BAUTISTA
President, CNM Properties & Holdings, Inc.

Dr. JESUS G. "Jess" GALLEGOS JR.
Emeritus Professor, Asian Institute of Management (AIM)

Ms. RUTH YU "Ruth" OWEN
President and CEO, Upgrade Energy Philippines, Inc.

Mr. CESAR L. "Cesar" SISON

Mr. RAMON L. "Mon" ZANDUETA
President and CEO, Marsh Philippines, Inc. (MPI)

July 18

Mr. LUCIEN C. "Luc / Lucien" DY TIOCO
EVP, Philstar Media Group

Dr. LYDIA B. "Lydia" ECHAUZ

Don JAIME "Jaime" ZOBEL DE AYALA
Chair Emeritus, Ayala Corporation

July 19

Dr. GRACE H. AGUILING "Grace" DALISAY
President and CEO, Center for Educational Measurement

Mr. RAMON D. "Mon" DEL ROSARIO
Business Development Director - APAC, Amber Kinetics

Mr. BERNARD VINCENT O. "Bobby" DY
President and CEO, Ayala Land, Inc.

Mr. JOSE ARTURO M. "Jay-Art" TUGADE
President - Products and Services, Perry's Fuel Distribution Inc.

July 21

Mr. REUBEN S.J. "Beng" PANGAN
President, Air21 Global Inc.

July 22

Arch. CARMELO T. "Meloy" CASAS
President and CEO, Casas+Architects, Inc.

July 23

Atty. EMILIO B. "Emil" AQUINO
Chairperson, Securities and Exchange Commission (SEC)

Mr. VIRGILIO BRIGIDO G. "Nonoy" ESPELETA
President, Famcor Franchise Management and Executive Development Corporation

Mr. MEDEL T. "Ding" NERA
Director, House of Investments, Inc. (a YGC Member)

July 25

Dr. SHIRLEY C. "Shirley" AGRUPIS
Vice Chair and President, Mariano Marcos State University

Mr. REYNALDO A. "Ronnie/Rey" DE DIOS
Risk Management Consultant, R. A. de Dios & Co.

Mr. RAMON D. "Raymond" RUFINO
President and CEO, NEO

Mr. LEOPOLDO JAIME N. "Leo" VALDES
President, Holy Angel University (HAU)

July 26

Mr. DONALD "Donald" MORRIS
Country Manager Philippines, Cathay Pacific Airways Limited

Dr. MARY ANN P. "Mary Ann" SAYOC
Lead Public Affairs, East-West Seed Group

Mr. ENRIQUE MIGUEL C. "Rikks" VALLÉS
President and COO, Mida Food Distributors, Inc.

Mr. JAY "Jay" YUVALLOS
President, YZ Global Resources, Inc.

Happy Birthday

to the following MAP members who are celebrating their birthdays within **July 2023**

July 27

Dr. FIORELLO R. "Toto" ESTUAR

Chair and President, FR Estuar and Associates

Mr. MANUEL D. "Manny" RECTO

Nominee, MDR Securities, Inc.

Mr. ROLAND U. "Roland" YOUNG

Chair, RUY Corporation

July 28

Mr. EDWIN LL. "Edwin" UMALI

President and COO, Mabuhay Vinyl Corporation

Mr. WINSTON P. "Winston" UY

President, Universal Leaf Philippines, Inc.

Mr. VICTOR B. "Vic" VALDEPEÑA

July 29

Mr. LAWRENCE L. "Larry" CHENG

Managing Director, Majestic Press Inc. / Majestic Packaging Products Corp.

Mr. JOSE C. "Nono" IBAZETA

Consultant, A. Soriano Corporation

Mr. EMILIANO "Third" LIBREA III

Business Executive Officer, PalawanPay

July 30

Mr. SENEN C. "Senen" BACANI

President, ULTREX Management and Investments Corporation

Mr. BENEDICT S. "Benedict" CARANDANG

VP for External Relations, First Circle

Mr. PHILIP A. "PG" GIOCA

Country Manager, Jobstreet.com Philippines Inc.

Mr. HIGINIO O. "Joey" MACADAEG JR.

Mr. SENEN L. "Bing" MATOTO

Mr. ANTHONY K. "Tony" QUIAMBAO

President and CEO, STRADCOM Corporation

July 31

Ms. MICHELLE "Michelle" CHAN

COO, Mega Fishing Corporation

Mr. LORENZO T. "Larry" OCAMPO

President and CEO, City Savings Bank, Inc.

Mr. ISMAEL R. "Mike" SANDIG

President and CEO, Coconut Builders Bank, Inc.



**FOR UPDATES ON MAP'S
FORTHCOMING EVENTS**

Please do the following:



Read the **MAP MEMO**
MAP's weekly e-newsletter



Check your **VIBER**



Check your **EMAILS**
regularly

Contact the  Secretariat for more information through:

Tel.: +632 7751-1151 to 52

E-mail: map@map.org.ph / map.philippines@map.org.ph